

District Health Assessment for Multiple District 1 through November 2025

MIERNA	TOWAL	Clubs									Memb	pership				Member	Strength	Cance	ellation		Reports	S	Finance	Le	adership	
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		YTD (inclu Drop Active	rowth Net udes (i e and Ad		Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
1 A		68	1	69	100%	1	0	1	1812	12	1824	131	110	21	1.16%	1,791	27	49%	0	0	100%	51%	0%	9%	13	6
1 BK		57	1	58	100%	0	0	0	1774	3	1777	62	34	28	1.60%	1,723	31	40%	0	0	48%	48%	5%	7%	9	0
1 CN	T(24)	28	0	28	0%	0	0	0	900	0	900	28	42	-14	-1.53%	935	32	21%	0	0	46%	50%	7%	7%	4	0 2nd VDG
1 CS	T(24)	23	0	23	0%	0	0	0	505	0	505	26	19	7	1.41%	501	22	52%	0	0	43%	57%	0%	9%	6	0 2nd VDG
1 D		48	0	48	0%	0	0	0	1421	0	1421	42	55	-13	-0.91%	1,459	30	25%	0	0	42%	50%	6%	19%	8	0
1 F	T(24)	29	0	29	0%	0	0	0	870	0	870	76	47	29	3.45%	828	30	34%	0	0	93%	28%	3%	10%	9	2
1 G	T(24)	31	0	31	0%	0	0	0	652	0	652	13	25	-12	-1.81%	668	21	58%	0	0	48%	74%	13%	10%	0	0 2nd VDG
1 H	T(24)	33	3	36	100%	0	0	0	825	38	863	30	29	1	0.12%	878	25	44%	0	0	25%	56%	8%	19%	4	0 1st VDG,GLT
1 J		54	0	54	0%	0	0	0	2123	0	2123	92	54	38	1.82%	2,095	39	24%	0	0	54%	39%	2%	7%	10	0
1 M	T(24)	45	0	45	0%	0	2	-2	1119	0	1119	25	48	-23	-2.01%	1,174	25	42%	55	26	44%	73%	7%	13%	7	0
		416	5	421	100%	1	2	-1	12001	53	12054	525	463	62	0.52%	12,052	29	39%	55	26	57%	52%	5%	11%	70	8

District Health Assessment for Multiple District 2 through November 2025

MEN	ATIONAL PARTIES			С	lubs							Mem	bership				Member	Strength	Canc	ellation		Reports	s	Finance	Le	eadership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs (in F		Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count		Nete YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age		% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
2 T1	T(23)	34	1	35 1	00%	1	0	1	1208	1	1209	116	69	47	4.04%	1,190	36	49%	0	0	14%	43%	3%	11%	5	0
2 T2	T(24)	30	3	33 1	00%	0	0	0	880	58	938	38	73	-35	-3.60%	985	29	52%	0	0	33%	67%	33%	21%	8	0 2nd VDG
2 T3	T(24)	31	6	37 1	00%	2	0	2	636	75	711	100	50	50	7.56%	677	21	68%	0	0	43%	49%	11%	24%	6	0 2nd VDG
2 E1	T(24)	35	6	41 1	00%	0	0	0	798	91	889	34	31	3	0.34%	889	23	59%	0	0	22%	46%	10%	24%	5	0 2nd VDG
2 E2		50	3	53 1	00%	1	0	1	1673	18	1691	129	61	68	4.19%	1,667	33	36%	0	0	64%	34%	4%	11%	9	1 GLT
2 X1		66	6	72 1	00%	2	1	1	2198	95	2293	155	132	23	1.01%	2,078	33	28%	18	8	69%	47%	1%	19%	12	3
2 X2	T(24)	33	1	34 1	00%	1	0	1	987	11	998	122	57	65	6.97%	934	30	41%	0	0	56%	41%	0%	15%	7	0
2 X3		52	1	53 1	00%	1	0	1	1294	16	1310	102	93	9	0.69%	1,351	25	60%	0	0	43%	36%	13%	13%	5	2
2 A1	T(24)	32	1	33 1	00%	0	0	0	847	17	864	46	34	12	1.41%	904	26	52%	0	0	30%	55%	3%	21%	5	0
2 A2		56	4	60 1	00%	0	0	0	1412	44	1456	65	45	20	1.39%	1,438	25	53%	0	0	45%	53%	2%	15%	8	2
2 A3	T(24)	45	2	47 1	00%	0	0	0	1033	40	1073	59	50	9	0.85%	1,070	23	49%	0	0	77%	47%	6%	15%	9	0
2 S1		40	2	42 1	00%	0	0	0	1338	17	1355	55	48	7	0.52%	1,391	33	50%	0	0	26%	57%	0%	33%	0	0
2 S2		47	5	52 1	00%	0	0	0	1386	66	1452	68	77	-9	-0.62%	1,428	29	46%	0	0	46%	56%	15%	15%	6	2 GMT
2 S3		45	2	47 1	00%	0	0	0	1691	16	1707	136	88	48	2.89%	1,688	38	40%	0	0	64%	32%	4%	11%	7	0
2 S4		66	5	71 1	00%	4	1	3	2046	68	2114	216	125	91	4.50%	2,035	31	38%	16	1	63%	37%	3%	13%	11	0
2 \$5		53	0	53	0%	1	1	0	2088	0	2088	169	128	41	2.00%	2,081	39	21%	52	11	43%	34%	2%	9%	9	0
		715	48	763 1	00%	13	3	10	21515	633	22148	1610	1161	449	2.07%	21,806	31	45%	29	20	49%	45%	6%	17% Printe	112 ed On 12/4/	10 /2025 10:05:21PM



District Health Assessment for Multiple District 2 through November 2025

AVTERN	ATIONAL				Clubs							Memb	ership				Member	Strength	Canc	ellation		Reports	5	Finance	Le	eadership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members M In Active II Clubs		Current Total Members Count		Net C YTD (inc Drop Activ	ludes ve and	YTD letGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
3 E	T(24)	38	0	38	0%	0	0	0	757	0	757	30	32	-2	-0.26%	820	20	55%	0	0	29%	61%	0%	5%	8	0
3 NW 3 SW	T(24)			39 46	100% 100%	0	0	0 -2	919 908	29 30	948 938	32 64	42 45	-10 19	-1.04% 2.07%	971 960		49% 54%	0 42	0	28% 20%	54% 54%	18% 7%	15% 22%	6 10	0 1st VDG,2nd VDG 0 2nd VDG
		117	6	123	100%	0	2	-2	2584	59	2643	126	119	7	0.27%	2,751	23	53%	42	0	25%	56%	8%	15%	24	0



District Health Assessment for Multiple District 4 through November 2025

MITERNIK	TIONAL		Clubs								Mem	bership				Member	Strength	Canc	ellation		Reports	S	Finance	Le	eadership	
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Members In Active	Members	Current Total Members Count		YTD (inclu Drop Active	rowth N udes e and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
4 C1	T(24)	34	1	35	100%	0	0	0	779	15	794	50	32	18	2.32%	812	23	54%	0	0	63%	49%	0%	20%	9	3 1st VDG,2nd VDG
4 C2	T(24)	45	0	45	0%	0	1	-1	1078	0	1078	57	52	5	0.47%	1,147	24	53%	72	13	20%	51%	2%	11%	0	0 2nd VDG
4 C3	T(24)	41	0	41	0%	1	0	1	982	0	982	94	48	46	4.91%	932	24	44%	0	0	54%	49%	10%	15%	8	4
4 C4		60	0	60	0%	6	0	6	1831	0	1831	238	114	124	7.26%	1,858	31	28%	0	0	62%	50%	0%	8%	14	6
4 C5	T(13)	48	0	48	0%	0	0	0	1180	0	1180	55	28	27	2.34%	1,261	25	46%	0	0	67%	52%	0%	6%	7	3 GMT
4 C6	T(24)	39	2	41	100%	2	0	2	989	32	1021	115	50	65	6.80%	953	25	46%	0	0	49%	39%	0%	27%	8	0
4 A1		48	0	48	0%	0	0	0	1663	0	1663	79	75	4	0.24%	1,683	35	40%	0	0	67%	27%	0%	4%	7	1 GMT
4 A2		61	0	61	0%	0	0	0	1720	0	1720	99	95	4	0.23%	1,717	28	46%	0	0	43%	49%	0%	21%	10	4
4 A3	T(24)	30	0	30	0%	0	0	0	1035	0	1035	61	31	30	2.99%	1,069	35	33%	0	0	67%	37%	0%	17%	5	0 1st VDG,2nd VDG
4 L2		59	2	61	100%	2	0	2	1491	33	1524	214	80	134	9.64%	1,521	25	54%	0	0	57%	54%	8%	15%	15	6
4 L3		62	1	63	100%	2	1	1	1370	7	1377	149	64	85	6.58%	1,183	22	51%	6	3	32%	51%	5%	14%	9	3
4 L4	T(24)	28	0	28	0%	0	0	0	1041	0	1041	92	22	70	7.21%	1,038	37	46%	0	0	96%	46%	0%	4%	0	0
4 L5	T(24)	39	0	39	0%	0	2	-2	772	0	772	30	48	-18	-2.28%	838	20	64%	38	8	51%	51%	0%	13%	8	4
4 L6	T(4)	49	0	49	0%	0	2	-2	1242	0	1242	81	81	0	0.00%	1,299	25	59%	3	10	100%	43%	0%	8%	11	5
		643	6	649	100%	13	6	7	17173	87	17260	1414	820	594	3.56%	17,311	27	47%	27	34	57%	47%	2%	13%	111	39



District Health Assessment for Multiple District 4 through November 2025

CHITERNATI	IONAL				Clubs							Mem	bership				Member	Strength	Canc	ellation		Reports	5	Finance	Le	eadership
Name of	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count		NetG YTD (incl Drop Activ	ludes /e and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Lost	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancie Chairs ** Recorded
5M 1		52	0	52	0%	1	0	1	1723	0	1723	98	54	44	2.62%	1,725	33	25%	0	0	42%	48%	0%	8%	5	0 GST
5M 2		64	0	64	0%	0	0	0	2298	0	2298	103	86	17	0.75%	2,287	36	27%	0	0	58%	42%	0%	8%	8	0
5M 3	T(24)	34	0	34	0%	0	0	0	961	0	961	13	17	-4	-0.41%	982	28	24%	0	0	85%	65%	0%	0%	4	0
5M 4		53	0	53	0%	0	0	0	1412	0	1412	60	53	7	0.50%	1,435	27	36%	0	0	58%	38%	0%	6%	6	1
5M 5		37	0	37	0%	0	0	0	1368	0	1368	79	65	14	1.03%	1,337	37	32%	0	0	100%	35%	0%	5%	6	0
5M 6	T(24)	30	0	30	0%	0	1	-1	1286	0	1286	68	33	35	2.80%	1,200	43	33%	31	5	70%	37%	0%	0%	0	0
5M 7		52	0	52	0%	1	0	1	1720	0	1720	95	62	33	1.96%	1,701	33	23%	0	0	58%	40%	2%	13%	8	0
5M 8		73	0	73	0%	0	0	0	2788	0	2788	74	104	-30	-1.06%	2,808	38	8%	0	0	89%	36%	3%	12%	9	0 2nd VDG
5M 9		67	0	67	0%	2	0	2	2005	0	2005	124	67	57	2.93%	1,955	30	34%	0	0	91%	36%	0%	10%	7	0
5M 10	T(24)	20	1	21	100%	0	0	0	700	6	706	27	21	6	0.86%	651	35	38%	0	0	38%	52%	10%	10%	7	3 2nd VDG
5M 11		44	1	45	100%	0	0	0	1154	32	1186	7	31	-24	-1.98%	1,229	26	40%	0	0	44%	69%	2%	9%	10	0 GLT,GST
		526	2	528	100%	4	1	3	17415	38	17453	748	593	155	0.90%	17,310	33	28%	31	5	68%	44%	1%	8%	70	4



District Health Assessment for Multiple District 5 through November 2025

INTERI	VATIONAL	Clubs										Meml	pership				Member	Strength	Cance	llation		Reports	3	Finance	Le	adership
	Status/ ct Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financial Suspension	Clubs		Net	Members In Active Clubs	Members	Current Total Members Count		YTD (inclu Drop Active	owth Ne ides (and A	YTD etGrowth% includes active and tatus Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
5 NE	T(24)	50	1	51	100%	0	0	0	1185	14	1199	40	35	5	0.42%	1,179	24	49%	0	0	31%	57%	0%	16%	8	0
5 NW	T(24)	49	0	49	0%	1	0	1	1218	0	1218	84	89	-5	-0.41%	1,245	25	51%	0	0	47%	37%	0%	4%	4	0
5 SE	T(24)	40	0	40	0%	0	0	0	1021	0	1021	36	35	1	0.10%	1,024	26	33%	0	0	78%	55%	10%	8%	0	0
5 SW	T(24)	26	0	26	0%	0	0	0	505	0	505	15	25	-10	-1.94%	530	19	69%	0	0	27%	62%	15%	8%	0	0 1st VDG,2nd VDG,GMT
		165	1	166	100%	1	0	1	3929	14	3943	175	184	-9	-0.23%	3,978	24	49%	0	0	46%	51%	5%	9%	12	0



District Health Assessment for Multiple District 6 through November 2025

In	PNATIONAL	Clubs										Meml	bership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count		NetG YTD (incl Drop Activ	udes e and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
6 NE	T(24)	33	0	33	0%	0	0	0	782	0	782	17	28	-11	-1.39%	855	24	58%	0	0	36%	36%	3%	0%	0	0 2nd VDG
6 C	T(24)	22	2	24	100%	0	0	0	400	114	514	29	17	12	2.39%	475	18	71%	0	0	54%	63%	4%	17%	2	0 2nd VDG
6 SE	T(24)	20	0	20	0%	0	0	0	415	0	415	12	15	-3	-0.72%	434	21	55%	0	0	30%	60%	0%	10%	1	0 2nd VDG,GLT,GST
6 W	T(24)	28	0	28	0%	0	0	0	663	0	663	47	36	11	1.69%	671	24	61%	0	0	54%	43%	0%	11%	6	0
		103	2	105	100%	0	0	0	2260	114	2374	105	96	9	0.38%	2,435	23	61%	0	0	44%	49%	2%	9%	9	0



District Health Assessment for Multiple District 7 through November 2025

To the second	TERNATIONAL	Clubs										Memb	pership				Member	Strength	Cance	ellation		Reports	.	Finance	Le	eadership
	Status/ rict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensio	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (inclu Drop Active	owth Nudes and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
7 L	T(24)	19	2	21	100%	0	0	0	502	38	540	36	37	-1	-0.18%	543	26	43%	0	0	19%	38%	5%	19%	0	0 1st VDG,2nd VDG,GLT,GMT ,GST
71	T(24)	28	2	30	100%	0	0	0	545	22	567	24	31	-7	-1.22%	583	19	67%	0	0	33%	47%	3%	10%	7	0 2nd VDG
70	T(24)	18	1	19	100%	0	0	0	413	12	425	15	20	-5	-1.16%	443	23	63%	0	0	5%	74%	21%	21%	2	0 1st VDG,2nd VDG,GLT,GMT ,GST
7 N	T(24)	18	0	18	0%	0	0	0	372	0	372	27	13	14	3.91%	373	21	56%	0	0	17%	67%	50%	22%	1	0
		83	5	88	100%	0	0	0	1832	2 72	1904	102	101	1	0.05%	1,942	23	58%	0	0	20%	55%	17%	17%	10	0



District Health Assessment for Multiple District 8 through November 2025

1	MIERNATIONAL	Clubs								Meml	bership				Member	Strength	Cance	ellation		Reports	S	Finance	Lo	eadership		
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensio	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count		Neto YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
8 L	T(24)	21	0	21	0%	1	0	1	703	0	703	136	28	108	18.15%	637	33	52%	0	0	29%	43%	0%	10%	5	3
81	T(24)	21	0	21	0%	0	0	0	440	0	440	17	13	4	0.92%	440	21	62%	0	0	14%	48%	0%	0%	4	0 2nd VDG
8 0	T(24)	19	0	19	0%	0	0	0	542	0	542	23	34	-11	-1.99%	533	29	16%	0	0	26%	53%	0%	11%	0	0 1st VDG
8 N	T(24)	29	0	29	0%	0	0	0	773	0	773	25	36	-11	-1.40%	787	27	38%	0	0	45%	59%	0%	14%	6	2
8 S	T(24)	32	3	35	100%	1	0	1	1001	57	1058	107	47	60	6.01%	1,050	31	37%	0	0	51%	46%	17%	9%	4	0
		122	3	125	100%	2	0	2	3459	57	3516	308	158	150	4.46%	3,447	29	41%	0	0	36%	50%	5%	9%	19	5



District Health Assessment for Multiple District 9 through November 2025

TIMER	VATIONAL				Clubs							Mem	pership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership
	Status/ ct Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members M In Active II Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
9 EC	T(24)	43	0	43	3 0%	1	0	1	1056	0	1056	66	51	15	1.44%	1,085	25	49%	0	0	56%	49%	0%	5%	6	0 2nd VDG,GLT
9 MC	T(24)	37	0	37	0%	0	0	0	775	0	775	20	19	1	0.13%	807	21	54%	0	0	43%	78%	5%	8%	0	0
9 NC	T(24)	32	0	32	2 0%	0	0	0	757	0	757	58	40	18	2.44%	782	24	59%	0	0	38%	41%	0%	6%	0	0 GLT,GMT,GST
9 NE	T(24)	40	0	40	0%	0	0	0	1069	0	1069	36	29	7	0.66%	1,066	27	45%	0	0	50%	45%	0%	10%	5	0 2nd VDG
9 NW	T(24)	28	0	28	3 0%	0	0	0	581	0	581	36	20	16	2.83%	592	21	54%	0	0	18%	57%	0%	4%	0	0 2nd VDG
9 SE	T(24)	38	0	38	3 0%	0	0	0	737	0	737	23	26	-3	-0.41%	764	19	58%	0	0	53%	39%	0%	3%	3	0 1st VDG,2nd VDG
9 SW	T(24)	42	1	43	3 100%	0	0	0	1108	17	1125	38	27	11	0.99%	1,167	26	47%	0	0	42%	37%	0%	9%	0	0 2nd VDG
		260	1	261	100%	1	0	1	6083	17	6100	277	212	65	1.08%	6,263	23	52%	0	0	44%	49%	1%	7%	14	0



District Health Assessment for Multiple District 11 through November 2025

CATTERNIE	TIONAL	Clubs										Memb	bership				Member	Strength	Canc	ellation		Reports	5	Finance	Le	eadership
Name	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo			Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		NetG YTD (inc Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
11 A1	T(24)	28	2	30	100%	0	0	0	610	11	621	20	13	7	1.14%	666	22	57%	0	0	47%	70%	3%	20%	7	1
11 A2	T(24)	28	0	28	0%	0	0	0	1123	0	1123	57	26	31	2.84%	1,187	40	29%	0	0	54%	43%	18%	4%	0	0
11 B1	T(24)	39	1	40	100%	0	0	0	851	7	858	29	29	0	0.00%	870	22	50%	0	0	53%	58%	10%	3%	3	0
11 B2	T(24)	27	4	31	100%	0	0	0	692	64	756	34	52	-18	-2.33%	796	26	55%	0	0	81%	39%	13%	26%	6	0
11 C1	T(24)	25	0	25	0%	0	0	0	710	0	710	20	18	2	0.28%	725	28	52%	0	0	100%	40%	8%	0%	3	0 2nd VDG
11 C2	T(24)	30	0	30	0%	0	1	-1	658	0	658	28	31	-3	-0.45%	680	22	50%	75	1	80%	50%	0%	3%	6	0
11 D1	T(24)	33	0	33	0%	0	1	-1	871	0	871	30	19	11	1.28%	935	26	55%	10	5	39%	73%	0%	12%	2	0
11 D2	T(24)	39	4	43	100%	0	2	-2	1106	59	1165	75	51	24	2.10%	1,206	28	42%	72	1	100%	53%	0%	12%	6	0
11 E1	T(24)	35	0	35	0%	0	0	0	877	0	877	62	33	29	3.42%	881	25	49%	0	0	71%	49%	0%	20%	6	0 1st VDG,2nd VDG
11 E2	T(24)	25	0	25	0%	0	0	0	646	0	646	41	26	15	2.38%	670	26	52%	0	0	76%	60%	0%	4%	4	0 1st VDG
		309	11	320	100%	0	4	-4	8144	141	8285	396	298	98	1.20%	8,616	27	49%	57	7	70%	54%	5%	11%	43	1



District Health Assessment for Multiple District 12 through November 2025

4	MTERHATIONAL				Clubs							Meml	pership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financial Suspensior	Clubs I	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
12	L T(24)	31	0	31	0%	0	0	0	641	0	641	36	24	12	1.91%	638	21	39%	0	0	32%	55%	0%	6%	5	0
12	T(24)	34	0	34	0%	0	0	0	784	0	784	42	33	9	1.16%	812	23	53%	0	0	62%	47%	0%	21%	4	0
12	O T(24)	27	0	27	0%	0	1	-1	548	0	548	27	36	-9	-1.62%	568	20	74%	81	3	44%	67%	0%	11%	0	0
12	N T(24)	34	0	34	0%	0	2	-2	724	0	724	35	34	1	0.14%	731	21	50%	69	1	68%	53%	6%	12%	3	2
12	S T(24)	35	2	37	100%	0	0	0	751	19	770	39	17	22	2.94%	800	21	59%	0	0	22%	70%	3%	14%	3	0 1st VDG
		161	2	163	100%	0	3	-3	3448	3 19	3467	179	144	35	1.02%	3,549	22	55%	73	4	45%	58%	2%	13%	15	2



District Health Assessment for Multiple District 13 through November 2025

THE	WATIONAL				Clubs							Mem	bership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership
	Status ct Number of Mont in Statu	r Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs	Members	Current Total Members Count	YTD Add	NetG YTD (incl Drop Activ	udes e and	NetGrowth% (includes	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
13 OH	1	47	1	48	3 100%	0	0	0	1302	20	1322	26	38	-12	-0.90%	1,379	28	42%	0	0	88%	56%	0%	8%	8	3
13 OH	2	52	1	53	3 100%	0	0	0	1574	5	1579	48	71	-23	-1.44%	1,643	30	30%	0	0	68%	45%	8%	13%	1	0 GMT
13 OH	3	47	1	48	3 100%	0	0	0	1271	10	1281	58	54	4	0.31%	1,334	27	46%	0	0	100%	50%	0%	8%	0	0
13 OH	4 T(7	48	0	48	3 0%	0	0	0	1210	0	1210	43	67	-24	-1.94%	1,266	25	40%	0	0	100%	33%	2%	10%	9	0
13 OH	5 T(6	46	0	46	6 0%	0	2	-2	1212	0	1212	53	51	2	0.17%	1,243	26	35%	80	1	54%	50%	0%	4%	7	0
13 OH	6	52	0	52	2 0%	0	0	0	1406	0	1406	42	52	-10	-0.71%	1,428	27	40%	0	0	79%	54%	0%	19%	8	2
13 OH	7 T(2	4) 46	0	46	6 0%	0	0	0	1138	0	1138	52	32	20	1.79%	1,167	25	41%	0	0	52%	50%	0%	7%	7	0
_		338	3	341	1 100%	0	2	-2	9113	35	9148	322	365	-43	-0.47%	9,460	27	39%	80	1	77%	48%	1%	10%	40	5

District Health Assessment for Multiple District 14 through November 2025

WENT THE RES	ATIONAL				Clubs							Memb	ership				Member	Strength	Cance	ellation		Reports	S	Finance	Le	adership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Members In Active	Members	Current Total Members Count		YTD (inclu Drop Active	owth Nudes and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 8 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
14 A	T(6)	51	3	54	100%	2	0	2	1223	77	1300	79	46	33	2.60%	1,250	24	50%	0	0	26%	46%	4%	13%	0	0
14 B	T(24)	26	0	26	0%	0	1	-1	572	0	572	22	37	-15	-2.56%	586	22	46%	45	13	77%	38%	0%	4%	5	0 1st VDG
14 C	T(24)	41	2	43	100%	0	0	0	1140	25	1165	46	47	-1	-0.09%	1,148	28	40%	0	0	67%	26%	0%	7%	7	0
14 D	T(24)	43	0	43	0%	1	0	1	1185	0	1185	71	76	-5	-0.42%	1,197	28	37%	0	0	81%	49%	2%	7%	5	0
14 E	T(24)	27	0	27	0%	0	0	0	654	0	654	10	21	-11	-1.65%	681	24	44%	0	0	41%	63%	0%	0%	3	0
14 F	T(24)	32	3	35	100%	0	0	0	798	84	882	19	33	-14	-1.56%	920	25	40%	0	0	23%	57%	3%	26%	0	0 1st VDG,2nd VDG,GST
14 G		50	2	52	100%	0	0	0	1456	20	1476	49	42	7	0.48%	1,466	29	38%	0	0	75%	50%	10%	15%	6	0
14 H	T(24)	26	0	26	0%	0	0	0	607	0	607	15	22	-7	-1.14%	627	23	50%	0	0	23%	65%	8%	8%	0	0 1st VDG,2nd VDG
14 J	T(24)	24	2	26	100%	0	0	0	675	22	697	16	12	4	0.58%	710	28	50%	0	0	23%	65%	0%	27%	6	0 1st VDG,2nd VDG
14 K	T(24)	24	2	26	100%	0	0	0	666	19	685	18	24	-6	-0.87%	704	28	35%	0	0	54%	35%	0%	19%	7	0 1st VDG,2nd VDG
14 L	T(24)	34	0	34	0%	0	0	0	769	0	769	42	33	9	1.18%	786	23	44%	0	0	85%	50%	0%	15%	0	0 2nd VDG
14 M	T(24)	40	1	41	100%	0	0	0	967	8	975	23	39	-16	-1.61%	1,006	24	51%	0	0	66%	46%	2%	20%	6	1 1st VDG,2nd VDG
14 N	T(24)	36	1	37	100%	1	1	0	937	6	943	50	36	14	1.51%	939	26	43%	14	0	57%	30%	0%	14%	9	5 1st VDG,2nd VDG
14 P	T(24)	32	0	32	0%	0	1	-1	848	0	848	20	37	-17	-1.97%	896	27	38%	101	2	75%	34%	0%	13%	6	1 2nd VDG
14 T	T(24)	34	0	34	0%	0	0	0	1060	0	1060	34	54	-20	-1.85%	1,115	31	21%	0	0	68%	18%	0%	21%	6	0
14 U	T(24)	24	2	26	100%	0	0	0	757	45	802	21	32	-11	-1.35%	845	32	31%	0	0	50%	38%	4%	15%	6	0 2nd VDG



District Health Assessment for Multiple District 14 through November 2025

The state of the s	ERNATIONAL	Clubs										Memb	ership				Member	Strength	Cance	llation		Reports	3	Finance	Le	eadership)
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs in Financial Suspension	Clubs		Net	Current Members M In Active II Clubs	/lembers	Total		Net YTD (in Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago		with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
14 W	T(24)	23	0	23	0%	0	1	-1	586	0	586	31	12	19	3.35%	574	25	48%	90	0	61%	52%	0%	13%	6	0	
		567	18	585	100%	4	4	0	14900	306	15206	566	603	-37	-0.24%	15,450	27	42%	63	15	57%	44%	2%	14%	78	7	



District Health Assessment for Multiple District 16 through November 2025

MIERNA	ONAL				Clubs							Memb	ership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership
Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Members In Active Clubs		Current Total Members Count		YTD (inclu Drop Active	rowth N udes e and	YTD letGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting		% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
16 N	T(24)	46	3	49	100%	0	0	0	1128	38	1166	63	37	26	2.28%	1,143	25	49%	0	0	31%	57%	0%	20%	6	1
16 J 16 L	T(18)	52 46		54 46		1	0	1	1203 1275		1213 1275	68 53	45 51	23	1.93% 0.16%	1,244 1,271		48% 52%	0	0	19% 30%	56% 46%	15% 2%	13% 17%	12	4 2 1st VDG
		144	5	149	100%	1	0	1	3606	48	3654	184	133	51	1.42%	3,658	25	50%	0	0	26%	53%	6%	17%	24	7



District Health Assessment for Multiple District 17 through November 2025

OM	PNATIONAL				Clubs							Memb	pership				Member	Strength	Cance	ellation		Reports	S	Finance	Le	adership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs		Current Total Members Count	YTD Add	YTD (inclu Drop Active	owth Nudes and	YTD letGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
17 K	T(24)	61	2	63	100%	0	0	0	1099	10	1109	32	45	-13	-1.16%	1,155	18	63%	0	0	14%	73%	0%	10%	9	3
17 A		68	0	68	0%	0	1	-1	1373	0	1373	65	68	-3	-0.22%	1,411	20	53%	96	0	51%	57%	0%	9%	10	0
17 N		67	0	67	0%	0	0	0	1351	0	1351	40	42	-2	-0.15%	1,364	20	55%	0	0	43%	61%	1%	10%	10	0
		196	2	198	100%	0	1	-1	3823	10	3833	137	155	-18	-0.47%	3,930	20	57%	96	0	37%	64%	1%	10%	29	3



District Health Assessment for Multiple District 18 through November 2025

(M)	FRIATIONAL				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	3	Finance	L(eadersh	ip
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numbe of Regior Chairs Recorde	Officers Vacancies
18 L	T(24)	36	0	36	0%	0	1	-1	1083	0	1083	56	61	-5	-0.46%	1,076	30	36%	16	7	53%	44%	6%	19%	7	0 2	nd VDG
18 I	T(24)	47	0	47	0%	2	1	1	917	0	917	99	50	49	5.65%	921	20	57%	30	1	66%	53%	4%	9%	8	0	
18 O	T(24)	40	0	40	0%	0	0	0	738	0	738	24	55	-31	-4.03%	781	18	68%	0	0	25%	60%	3%	10%	7	0 2	nd VDG
18 N	T(24)	44	2	46	100%	0	0	0	1003	16	1019	36	33	3	0.30%	1,032	23	63%	0	0	67%	59%	0%	13%	7	3	
		167	2	169	100%	2	2	0	3741	16	3757	215	199	16	0.43%	3,810	22	57%	23	8	54%	54%	3%	12%	29	3	



District Health Assessment for Multiple District 19 through November 2025

•	MTERNATIONAL				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadershi	р
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs I	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Net YTD (inc Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorde	Officers Vacancies **
19	ı	13	0	13	0%	0	1	-1	350	0	350	9	59	-50	-12.50%	387	27	31%	69	42	62%	69%	0%	8%	9	0 2r	nd VDG
19	L	6	0	6	0%	0	0	0	217	0	217	20	15	5	2.36%	229	36	33%	0	0	67%	33%	0%	0%	0	0	
19	N	70	4	74	100%	0	0	0	1993	63	2056	137	111	26	1.28%	2,137	28	46%	0	0	57%	50%	9%	14%	9	0	
19	o	39	0	39	0%	0	0	0	1096	0	1096	91	115	-24	-2.14%	1,123	28	41%	0	0	56%	36%	0%	13%	8	0	
19	s	59	0	59	0%	0	0	0	1585	0	1585	76	99	-23	-1.43%	1,629	27	37%	0	0	41%	42%	2%	7%	0	0 2r	nd VDG
_		187		101	100%			-1	5241	63	5304	333	399	-66	-1.23%	5,505	20	440/		40	F20/	400/	40/	400/			
		107	4	191	100%	U		-1	524	03	5304	333	399	-00	-1.23%	5,505	28	41%	69	42	52%	46%	4%	10%	26	U	



District Health Assessment for Multiple District 20 through November 2025

MIERI	ATIONAL				Clubs			_				Memb	pership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	adership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		New (Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		YTD (inclu Drop Active	owth N des and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
20 N	T(24)	39	3	42	100%	0	1	-1	1089	79	1168	56	58	-2	-0.17%	1,169	28	36%	10	7	57%	38%	12%	17%	9	0
20 E1	T(24)	36	0	36	0%	0	0	0	1123	0	1123	14	42	-28	-2.43%	1,137	31	33%	0	0	97%	53%	0%	0%	10	4
20 E2	T(24)	34	0	34	0%	0	1	-1	820	0	820	21	26	-5	-0.61%	837	24	53%	26	0	56%	44%	0%	3%	0	0
20 W	T(14)	47	0	47	0%	0	1	-1	1228	0	1228	40	40	0	0.00%	1,244	26	36%	86	5	47%	45%	9%	13%	7	3 2nd VDG
20 Y	T(24)	48	0	48	0%	0	0	0	1103	0	1103	36	34	2	0.18%	1,156	23	48%	0	0	77%	48%	0%	13%	4	0
20 O	T(24)	46	0	46	0%	0	0	0	1236	0	1236	58	20	38	3.17%	1,193	27	39%	0	0	67%	52%	2%	2%	7	1
20 R1	T(24)	22	1	23	100%	0	1	-1	657	17	674	25	37	-12	-1.75%	687	30	43%	81	18	48%	48%	13%	22%	2	0
20 R2	T(23)	32	5	37	100%	2	0	2	1107	151	1258	115	32	83	7.06%	1,164	35	46%	0	0	38%	57%	0%	27%	7	4
20 K1		61	4	65	100%	0	0	0	1834	53	1887	65	46	19	1.02%	1,911	30	32%	0	0	77%	46%	6%	6%	16	7
20 K2	T(17)	35	0	35	0%	2	0	2	1242	0	1242	96	29	67	5.70%	1,211	35	26%	0	0	63%	43%	0%	9%	6	0
20 S	T(24)	37	1	38	100%	0	0	0	1160	11	1171	42	24	18	1.56%	1,157	31	39%	0	0	68%	55%	3%	13%	7	0
		437	14	451	100%	4	4	0	12599	311	12910	568	388	180	1.41%	12,866	30	39%	51	30	65%	48%	4%	11%	75	19



District Health Assessment for Multiple District 21 through November 2025

Ton.	ERWATIONAL			Clubs	i						Mem	bership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership	
	Status/ ict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo	Total % State Clubs Quo Clubs in Finan Suspens	Clubs		Net		Members	Current Total Members Count	YTD Add	NetG YTD (inc Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of Offi Region Vaca	strict ficers ancies
21 N		59	0	59 0%	1	1	0	1544	0	1544	128	76	52	3.49%	1,488	26	47%	46	5	81%	5%	0%	7%	12	2	
21 S	T(24)	41	1	42 100%	0	1	-1	1071	10	1081	126	61	65	6.40%	947	26	43%	68	0	57%	7%	0%	17%	9	0	
		100	1	101 100%	1	2	-1	2615	5 10	2625	254	137	117	4.67%	2,435	26	46%	57	5	71%	6%	0%	11%	21	2	



District Health Assessment for Multiple District 22 through November 2025

1	TERNATIONAL				Clubs							Meml	pership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eaders	ship
	Status/ rict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs I	Cancelled Clubs	Net	Members		Current Total Members Count	YTD Add	NetG YTD (inc Drop Activ	ludes /e and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Num of Regi Cha Recoi	Officers on Vacancies irs **
22 /	T(24)	22	0	22	0%	0	0	0	533	0	533	25	16	9	1.72%	516	24	59%	0	0	64%	45%	0%	0%	2	0	2nd VDG,GLT
22 E	T(7)	44	1	45	100%	1	0	1	1194	15	1209	77	77	0	0.00%	1,292	27	44%	0	0	100%	42%	0%	18%	9	1	1st VDG
22 (T(24)	39	3	42	100%	0	1	-1	1026	39	1065	57	33	24	2.31%	1,082	26	48%	93	3	62%	55%	2%	17%	8	0	
22 [T(21)	34	1	35	100%	2	0	2	1221	24	1245	134	78	56	4.71%	1,185	36	26%	0	0	51%	40%	0%	14%	4	0	2nd VDG
22 V	V	48	1	49	100%	0	0	0	1534	0	1534	56	69	-13	-0.84%	1,573	32	31%	0	0	59%	47%	14%	18%	0	0	
		187	6	193	100%	3	1	2	5508	78	5586	349	273	76	1.38%	5,648	30	40%	93	3	68%	46%	4%	15%	23	1	



District Health Assessment for Multiple District 23 through November 2025

	WIERWATION!		Clubs										Memb	ership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	adership
	District N Name of		Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count		Net YTD (in Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
2	23 A	T(6)	42	6	48	100%	0	0	0	1239	25	1264	36	78	-42	-3.22%	1,265	30	48%	0	0	50%	50%	4%	27%	5	0
2	23 B		55	1	56	100%	0	0	0	1757	10	1767	63	77	-14	-0.79%	1,801	32	25%	0	0	66%	41%	0%	21%	7	0
2	23 C		57	1	58	100%	1	0	1	1623	8	1631	79	73	6	0.37%	1,541	28	34%	0	0	71%	31%	3%	16%	11	0
_																											
			154	8	162	100%	1	0	1	4619	43	4662	178	228	-50	-1.06%	4,607	30	35%	0	0	63%	40%	2%	21%	23	0



District Health Assessment for Multiple District 24 through November 2025

WERNATIONES				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	adership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	Ne YTD (ir Drop Ac	ncludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
24 C	50	0	50	0%	0	0	0	1274	0	1274	79	50	29	2.33%	1,238	25	44%	0	0	72%	44%	2%	20%	10	0
24	75	2	77	100%	0	1	-1	1543	26	1569	96	77	19	1.23%	1,611	21	64%	79	1	66%	52%	6%	13%	16	0
24 L	78	0	78	0%	0	0	0	2176	0	2176	81	118	-37	-1.67%	2,196	28	46%	0	0	92%	49%	0%	10%	14	5
	203	2	205	100%	0	1	-1	4993	26	5019	256	245	11	0.22%	5,045	25	52%	79	1	78%	49%	3%	14%	40	5



District Health Assessment for Multiple District 25 through November 2025

(MERNATIONAL				Clubs							Mem	bership				Member	Strength	Canc	ellation		Reports	;	Finance	Le	eaders	hip
	Status/ strict Number lame of Months in Status	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs	Cancelled Clubs		Members M In Active Ir Clubs		Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes tive and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numb of Region Chai Recore	Officers on Vacancies rs **
25	5 A T(24)	45	1	46	100%	0	0	0	1057	5	1062	36	63	-27	-2.48%	1,097	23	48%	0	0	59%	54%	0%	11%	7	0	GMT
25	в В Т(24)	44	0	44	0%	0	0	0	910	0	910	33	43	-10	-1.09%	958	21	50%	0	0	61%	48%	5%	14%	7	0	2nd VDG
25	c	48	1	49	100%	0	0	0	1262	6	1268	42	19	23	1.85%	1,295	26	61%	0	0	63%	61%	10%	10%	5	0	2nd VDG
25	5 D T(24)	32	2	34	100%	0	0	0	1130	27	1157	51	45	6	0.52%	1,146	35	38%	0	0	94%	44%	3%	18%	6	0	
25	5 E T(24)	47	0	47	0%	0	0	0	1089	0	1089	27	27	0	0.00%	1,105	23	53%	0	0	85%	57%	0%	6%	11	0	
25	F T(16)	51	0	51	0%	0	0	0	1206	0	1206	47	38	9	0.75%	1,224	24	45%	0	0	67%	57%	0%	12%	8	0	
25	G T(24)	44	0	44	0%	0	0	0	1148	0	1148	60	29	31	2.78%	1,145	26	39%	0	0	70%	57%	0%	9%	7	0	2nd VDG
_		311	4	315	100%	0	0	0	7802	38	7840	296	264	32	0.41%	7,970	25	48%	0	0	70%	55%	3%	11%	51	0	



District Health Assessment for Multiple District 26 through November 2025

TAMER	VATIONAL				Clubs							Mem	bersh	ip			Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership	
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspension	Clubs			Members		Current Total Members Count	YTD Add	YTD Drop	(includes Active and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number Dist of Offic Region Vacar Chairs * Recorded	ers ncies
26 M1	T(24)	32	1	33	100%	0	1	-1	882	11	893	90	50	40	4.69%	941	28	45%	69	0	18%	55%	0%	3%	1	0 1st VDG	
26 M2	T(24)	37	0	37	0%	0	0	0	1097	0	1097	43	47	7 -4	-0.36%	1,101	30	43%	0	0	46%	46%	5%	19%	7	0 1st VDG	
26 M3	T(24)	42	5	47	100%	0	0	0	895	84	979	22	41	I -19	-1.90%	1,012	21	64%	0	0	23%	77%	28%	23%	0	0 2nd VDG,GLT	r,GMT
26 M4	T(24)	47	1	48	100%	0	0	0	962	0	962	29	36	s -7	-0.72%	982	20	56%	0	0	23%	52%	8%	15%	4	,GST 0	
26 M5	T(24)	35	3	38	100%	0	0	0	823	28	851	51	50) 1	0.12%	864	24	55%	0	0	82%	47%	5%	16%	4	0	
26 M6	T(24)	35	1	36	100%	0	0	0	777	14	791	26	32	2 -6	-0.75%	820	22	50%	0	0	44%	53%	3%	8%	6	0	
26 M7	T(24)	30	0	30	0%	0	0	0	1151	0	1151	107	61	I 46	4.16%	1,098	38	33%	0	0	33%	40%	0%	10%	2	0	
		258	11	269	100%	0	1	-1	6587	137	6724	368	317	7 51	0.76%	6,818	26	51%	69	0	38%	54%	8%	14%	24	0	



District Health Assessment for Multiple District 27 through November 2025

MERIATIONIA				Clubs							Memb	pership				Member	Strength	Canc	ellation		Reports	5	Finance	Le	eadership
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo			Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count		YTD (inclu Drop Active	owth N ides and	YTD letGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service		% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
27 A1	51	1	52	100%	0	0	0	1918	12	1930	86	83	3	0.16%	1,944	38	29%	0	0	60%	37%	0%	2%	5	0
27 A2	38	0	38	0%	0	0	0	1300	0	1300	55	39	16	1.25%	1,251	34	24%	0	0	37%	39%	0%	5%	4	2 2nd VDG
27 B1	63	1	64	100%	0	0	0	1798	9	1807	66	41	25	1.40%	1,824	29	38%	0	0	95%	56%	0%	17%	11	0
27 B2	66	0	66	0%	0	0	0	2063	0	2063	75	63	12	0.59%	2,078	31	30%	0	0	59%	47%	2%	9%	11	0 1st VDG,2nd VDG
27 C1	51	0	51	0%	0	0	0	1331	0	1331	35	42	-7	-0.52%	1,357	26	29%	0	0	43%	55%	0%	8%	0	0 1st VDG,2nd VDG
27 C2	40	0	40	0%	0	0	0	1435	0	1435	71	60	11	0.77%	1,442	36	25%	0	0	53%	45%	0%	10%	7	3
27 D1	57	0	57	0%	0	0	0	2041	0	2041	113	68	45	2.25%	2,071	36	28%	0	0	67%	35%	0%	9%	12	0
27 D2	47	0	47	0%	0	0	0	1599	0	1599	65	41	24	1.52%	1,583	34	28%	0	0	53%	40%	2%	9%	9	5
27 E1	43	0	43	0%	0	0	0	1406	0	1406	52	43	9	0.64%	1,414	33	26%	0	0	63%	37%	7%	9%	7	1
27 E2	43	0	43	0%	0	0	0	1570	0	1570	46	44	2	0.13%	1,568	37	30%	0	0	65%	49%	0%	5%	6	0
	499	2	501	100%	0	0	0	16461	21	16482	664	524	140	0.86%	16,532	33	29%	0	0	61%	45%	1%	9%	72	11



District Health Assessment for Multiple District 28 through November 2025

To the second	VERNATIONAL.	Clubs									Meml	bership				Member	Strength	Cance	ellation		Reports	5	Finance	L	eadershi	ip
	Status/ rict Number me of Months in Status *	Active Clubs	Clubs in Status Quo	Total % Statu Clubs Quo Clubs in Financ Suspens	Clubs		Net		Members		YTD Add	NetG YTD (inc Drop Activ	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorde	Officers Vacancies
28 L	T(24)	24	1	25 100%	0	0	0	370	8	378	25	31	-6	-1.56%	441	15	68%	0	0	36%	40%	0%	24%	0	0 21	nd VDG
28 1	T(24)	21	3	24 100%	0	0	0	454	48	502	29	14	15	3.08%	498	22	58%	0	0	13%	71%	0%	25%	0	0	
		45	4	49 100%	0	0	0	824	56	880	54	45	9	1.03%	939	20	63%	0	0	24%	55%	0%	24%	0	0	



District Health Assessment for Multiple District 29 through November 2025

7	MTERNATIONIAL TO				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership	_
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service		% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancie Chairs ** Recorded	•
29	T(24)	44	3	47	100%	1	0	1	908	21	929	82	64	18	1.98%	941	21	57%	0	0	91%	49%	9%	11%	5	0	-
29	T(24)	36	4	40	100%	0	1	-1	713	71	784	23	18	5	0.64%	817	20	55%	62	1	20%	75%	33%	30%	9	0 1st VDG,2nd VDG,GMT,G	
29		53	0	53	0%	0	1	-1	1335	0	1335	52	65	-13	-0.96%	1,404	25	45%	12	5	53%	42%	0%	0%	9	0 1st VDG	
		133	7	140	100%	1	2	-1	2956	92	3048	157	147	10	0.33%	3,162	23	52%	37	6	56%	54%	12%	12%	23	0	•



District Health Assessment for Multiple District 30 through November 2025

To the second	ERNATIONAL P			CI							Memb	ership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadersh	ip	
	Status/ rict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs C in Fi			lubs	Net	Current Members M In Active I Clubs	Members	Current Total Members Count		YTD (included) Drop Active	owth Ne des (i and A	etGrowth% includes			% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Numbe of Region Chairs Recorde	Officers 1 Vacancies 2 **
30 M	T(24)	39	3	42 10	00%	0	1	-1	753	26	779	44	38	6	0.78%	795	19	57%	32	5	26%	55%	7%	24%	0	0 2	nd VDG
30 S	T(24)	36	0	36	0%	0	0	0	698	0	698	57	33	24	3.56%	715	19	72%	0	0	17%	44%	6%	25%	9	0	
		75	3	78 10	00%	0	1	-1	1451	26	1477	101	71	30	2.07%	1,510	20	64%	32	5	22%	50%	6%	24%	9	0	



District Health Assessment for Multiple District 31 through November 2025

•	WTERNATIONAL .	Clubs										Meml	pership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership	_
	Status/ strict Number ame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs I	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancie Chairs ** Recorded	s
31	L T(24)	40	2	42	100%	0	0	0	622	14	636	37	36	1	0.16%	662	16	74%	0	0	38%	60%	24%	7%	6	3	
31	I T(24)	44	0	44	0%	0	1	-1	845	0	845	34	29	5	0.60%	866	19	59%	69	11	41%	52%	5%	9%	8	0	
31	O T(24)	52	0	52	0%	1	0	1	1043	0	1043	104	63	41	4.09%	1,050	20	54%	0	0	62%	46%	0%	10%	8	0	
31	N T(24)	49	2	51	100%	0	0	0	884	35	919	27	65	-38	-3.97%	969	18	75%	0	0	43%	57%	6%	14%	9	0	
31	s T(24)	42	2	44	100%	1	0	1	803	8	811	55	36	19	2.40%	826	19	59%	0	0	43%	59%	20%	14%	0	0 2nd VDG	
		227	6	233	100%	2	1	1	4197	57	4254	257	229	28	0.66%	4,373	19	64%	69	11	46%	55%	10%	11%	31	3	_



District Health Assessment for Multiple District 32 through November 2025

MERMATIONAL				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership)
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs		Net	Current Members In Active Clubs	Members		YTD Add	Net(YTD (inc Drop Acti	cludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	Officers Vacancies **
32 C	52	1	53	100%	0	1	-1	1310	9	1319	71	61	10	0.76%	1,342	25	53%	30	0	68%	40%	8%	13%	8	0	
32 S	56	3	59	100%	0	0	0	1561	21	1582	87	79	8	0.51%	1,529	28	46%	0	0	61%	46%	8%	17%	10	0	
	108	4	112	100%	0	1	-1	2871	30	2901	158	140	18	0.62%	2,871	27	49%	30	0	64%	43%	8%	15%	18	0	



District Health Assessment for Multiple District 33 through November 2025

(MTERNATIONAL	Clubs										Memb	pership				Member	Strength	Cance	llation		Reports	5	Finance	Le	adership	
	Status/ strict Number lame of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensio	Clubs	Cancelled Clubs	Net	Members In Active Clubs		Current Total Members Count	YTD Add	NetG YTD (inc Drop Activ	ludes /e and	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		strict icers ancies **
33	Y T(24)	28	1	29	100%	0	0	0	715	6	721	12	27	-15	-2.04%	748	26	48%	0	0	41%	55%	21%	7%	6	0 2nd VD	G
33	3 A T(24)	45	0	45	5 0%	0	0	0	1144	0	1144	33	43	-10	-0.87%	1,196	25	51%	0	0	64%	53%	0%	11%	8	0	
33	T(24)	37	0	37	0%	0	0	0	1024	0	1024	42	36	6	0.59%	1,050	28	38%	0	0	59%	46%	11%	8%	3	0 2nd VD	G
33	K	45	1	46	100%	0	1	-1	1424	6	1430	52	44	8	0.56%	1,463	32	39%	6	0	57%	52%	0%	11%	9	3	
33	ss	47	0	47	0%	1	0	1	1433	0	1433	101	42	59	4.29%	1,428	30	43%	0	0	57%	47%	6%	6%	7	0	
		202	2	204	100%	1	1	0	5740	12	5752	240	192	48	0.84%	5,885	28	44%	6	0	57%	50%	6%	9%	33	3	_



District Health Assessment for Multiple District 34 through November 2025

•	WIERWATIONAL.				Clubs							Memb	pership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	adership	
	Status strict Number ame of Mont in Statu	r Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members I In Active I Clubs		Current Total Members Count	YTD Add	Net(YTD (inc Drop Acti	cludes ve and	YTD letGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of (District Officers acancies
34	A T(2	4) 39	2	41	100%	2	0	2	1097	19	1116	130	36	94	9.20%	1,022	28	51%	0	0	32%	56%	0%	22%	9	2 GLT	
34 34	,		·	34 35	0%	1	2 0	-1 0	756 897	0 28	756 925	70 43	33 23	37 20	5.15% 2.21%	695 930		59% 40%	20	19 0	26% 40%	59% 63%	0% 6%	26% 9%	8 7	0 GLT 1	
		106	4	110	100%	3	2	1	2750	47	2797	243	92	151	5.71%	2,647	26	50%	20	19	33%	59%	2%	19%	24	3	



District Health Assessment for Multiple District 35 through November 2025

The same of the sa	PHATIONAL				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	adership	ı
	Status/ ict Number ie of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Members In Active Clubs		Current Total Members Count	YTD Add	Net G YTD (inc Drop Activ	ludes ve and	YTD letGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
35 L	T(24)	53	0	53	0%	0	0	0	1078	0	1078	73	31	42	4.05%	1,090	20	57%	0	0	47%	47%	6%	6%	4	0 GLT	1
35 I	T(24)	38	0	38	0%	0	0	0	998	0	998	88	77	11	1.11%	1,049	26	42%	0	0	68%	32%	0%	5%	6	0	
35 O	T(24)	42	1	43	100%	0	1	-1	1071	6	1077	100	43	57	5.59%	1,115	26	49%	20	0	67%	37%	2%	14%	8	2	
35 N	T(24)	51	0	51	0%	0	0	0	1075	0	1075	58	88	-30	-2.71%	1,146	21	65%	0	0	61%	51%	6%	16%	11	0	
		184	1	185	100%	0	1	-1	4222	2 6	4228	319	239	80	1.93%	4,400	23	54%	20	0	60%	43%	4%	10%	29	2	



District Health Assessment for Multiple District 36 through November 2025

CAN	RWATIONAL				Clubs							Meml	bership				Member	Strength	Cance	ellation		Reports	3	Finance	L(eadership
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs n Financial Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	NetG YTD (inc Drop Activ	ludes ve and	YTD letGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
36 O	T(24)	28	1	29	100%	0	2	-2	724	7	731	36	38	-2	-0.27%	758	26	48%	41	1	55%	48%	0%	21%	8	0
36 R	T(24)	30	1	31	100%	0	0	0	666	13	679	30	22	8	1.19%	645	22	58%	0	0	52%	58%	0%	10%	8	0 1st VDG,2nd VDG
36 E	T(24)	29	0	29	0%	0	0	0	572	0	572	33	27	6	1.06%	571	20	66%	0	0	28%	48%	10%	3%	2	1 1st VDG,2nd VDG
36 G	T(24)	22	0	22	0%	0	2	-2	597	0	597	25	35	-10	-1.65%	655	27	45%	51	10	36%	64%	9%	9%	0	0 1st VDG,2nd VDG
		109	2	111	100%	0	4	-4	2559	20	2579	124	122	2	0.08%	2,629	24	55%	46	11	43%	54%	5%	11%	18	1



District Health Assessment for Multiple District 38 through November 2025

MIER	ATIONAL				Clubs							Meml	pership				Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership
	Status/ et Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensio	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	ludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
38 L	T(24)	36	1	37	100%	0	0	0	687	11	698	19	20	-1	-0.14%	714	19	59%	0	0	19%	73%	0%	16%	7	0
38 I	T(24)	32	0	32	0%	0	0	0	734	. 0	734	12	14	-2	-0.27%	725	23	44%	0	0	22%	59%	3%	0%	7	0
38 O	T(24)	25	0	25	0%	0	0	0	672	. 0	672	29	38	-9	-1.32%	690	27	48%	0	0	60%	44%	0%	12%	0	0
38 N	T(24)	27	1	28	100%	0	0	0	628	5	633	17	26	-9	-1.40%	663	23	57%	0	0	71%	61%	0%	7%	0	0
		120	2	122	100%	0	0	0	2721	l 16	2737	77	98	-21	-0.76%	2,792	23	52%	0	0	40%	61%	1%	9%	14	0



District Health Assessment for Multiple District 39 through November 2025

To the second	TERNATIONAL				Clubs							Meml	pership				Member	Strength	Cance	llation		Reports	5	Finance	Le	eadership
	Status/ rict Number ne of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (included Drop Active	owth No des and A	YTD etGrowth% (includes Active and tatus Quo)			% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
39 W	T(24)	30	0	30	0%	0	0	0	909	0	909	48	37	11	1.22%	880	30	33%	0	0	40%	50%	0%	7%	7	0
39 E	T(24)	24	0	24	0%	1	0	1	384	0	384	29	19	10	2.67%	351	16	75%	0	0	25%	54%	0%	4%	4	0 2nd VDG
		54	0	54	0%	1	0	1	1293	0	1293	77	56	21	1.65%	1,231	24	52%	0	0	33%	52%	0%	6%	11	0



District Health Assessment for Multiple District 43 through November 2025

CHTERNATION IN			C	Clubs				_			Mem	bership				Member	Strength	Cance	llation	_	Reports	5	Finance	Le	eadership	<u> </u>
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	Net YTD (in Drop Act	cludes ive and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of Region \ Chairs	Officers Vacancies **
43 K	71	1	72	100%	1	1	0	2036	7	2043	111	121	-10	-0.49%	2,038	29	36%	12	0	51%	58%	0%	14%	13	4	
43 Y	70	2	72 <i>'</i>	100%	1	1	0	1676	21	1697	117	59	58	3.54%	1,622	24	50%	14	0	32%	58%	0%	17%	10	3	
	141	3	144	100%	2	2	0	3712	28	3740	228	180	48	1.30%	3,660	27	43%	13	0	42%	58%	0%	15%	23	7	



District Health Assessment for Multiple District 44 through November 2025

	WERNATIONAL .			C	Clubs							Memb	ership				Member	Strength	Cance	llation		Reports	3	Finance	Le	eadershi	p
	Status/ istrict Number lame of Months in Status *	Active Clubs	Clubs in Status Quo			Clubs	Cancelled Clubs	Net	Current Members In Active Clubs		Current Total Members Count	YTD Add	YTD (included) Drop Active	owth Net des (ii and Ac	tGrowth% ncludes	Member Count 12 Months Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	Officers Vacancies
4	N T(24)	40	1	41	100%	0	0	0	1061	11	1072	64	32	32	3.08%	1,022	27	41%	0	0	80%	34%	2%	10%	7	0 2n	d VDG
44	н Т(21)	36	2	38	100%	0	0	0	1216	22	1238	52	28	24	1.98%	1,236	34	37%	0	0	61%	53%	8%	8%	5	0 2n	d VDG
		76	3	79	100%	0	0	0	2277	33	2310	116	60	56	2.48%	2,258	30	39%	0	0	71%	43%	5%	9%	12	0	



District Health Assessment for Multiple District 49 through November 2025

TATE	WATIONAL P				Clubs							Memb	pership			Membei	r Strength	Cance	ellation	_	Reports	5	Finance	L(eadership	
	Status/ ct Number e of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (include Drop Active a		Months I Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		**
49 A	T(24)	32	0	32	0%	0	0	0	1107	0	1107	88	89	-1 -0.09%	1,072	35	31%	0	0	72%	38%	0%	13%	6	0 GM1	т
49 B	T(24)	21	0	21	0%	0	0	0	627	0	627	22	30	-8 -1.26%	672	30	10%	0	0	57%	33%	0%	14%	6	0 2nd	I VDG
		53	0	53	0%	0	0	0	1734	0	1734	110	119	-9 -0.52%	1,744	33	23%	0	0	66%	36%	0%	13%	12	0	



District Health Assessment for Multiple District 51 through November 2025

ANTERN	TIONAL				Clubs							Memb	ership			Membe	r Strength	Canc	ellation		Reports	s	Finance	L	eadership
	Status/ t Number of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Members In Active Clubs	Members	Current Total Members Count		YTD (include Drop Active a		Months d Ago	Member	Clubs with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number District of Officers Region Vacancies Chairs ** Recorded
51 O		51	0	51	0%	0	0	0	2030	0	2030	86	76	10 0.50%	1,935	40	16%	0	0	71%	35%	0%	20%	9	4
51 E 51 C	T(24)	23 27	3		100%	1	0	1	577 839			53 42	52 64 -	1 0.15% 22 -2.50%	625 848		42% 28%	0	0	62% 72%	46% 48%	12% 14%	31% 38%	5	0
		101	5	106	5 100%	1	0	1	3446	113	3559	181	192 -	11 -0.31%	3,408	35	25%	0	0	69%	42%	7%	27%	20	5



District Health Assessment for Multiple District 60 through November 2025

MIERNATIONAL				Clubs							Memb	pership				Member	Strength	Cance	ellation		Reports	5	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo			Clubs		Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	NetO YTD (inc Drop Acti	cludes ve and	YTD NetGrowth% (includes Active and Status Quo)	Months Ago	Member Count	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies
60 A	52	2	54	100%	0	0	0	1581	35	1616	25	36	-11	-0.68%	1,623	30	11%	0	0	85%	41%	2%	4%	7	3	
60 B	57	2	59	0%	0	0	0	1957	34	1991	25	35	-10	-0.50%	1,973	34	20%	0	0	88%	63%	3%	8%	11	4	
	109	4	113	50%	0	0	0	3538	69	3607	50	71	-21	-0.58%	3,596	33	16%	0	0	87%	52%	3%	6%	18	7	



District Health Assessment for District 10 through November 2025

MERNATIONAL			(Clubs							Memb	pership			Membe	r Strength	Cance	ellation		Reports	S	Finance	Le	eadership	<u> </u>
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs		Clubs	Clubs	Net	Current Members I In Active I Clubs	/lembers	Total		YTD (includ Drop Active a	wth NetGrowt les (include	h% Count 1: s Months nd Ago	Count	Clubs with less	Average Cancelled Club Age		% of Clubs Reporting Service		% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	Officers Vacancies **
10	46	1	47	100%	0	1	-1	1318	9	1327	51	46	5 0.38%	1,328	29	30%	100	12	100%	49%	15%	17%	0	0	
	46	1	47	100%	0	1	-1	1318	9	1327	51	46	5 0.38%	1,328	29	30%	100	12	100%	49%	15%	17%	0	0	



District Health Assessment for District 15 through November 2025

7	WIERNATIONAL P				Clubs							Meml	pership			Member	Strength	Cance	ellation		Reports	3	Finance	Le	eadership	
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs I		Net		Members		YTD Add	YTD (include: Drop Active an	`	6 Count 12 Months Ago		with less	Average Cancelled Club Age		% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of (Region Va Chairs Recorded	Officers
15	T(24)	36	0	36	0%	0	0	0	833	0	833	27	30	-3 -0.36%	847	23	58%	0	0	14%	47%	0%	3%	0	0 2nd	VDG
		36	0	36	0%	0	0	0	833	0	833	27	30	-3 -0.36%	847	23	58%	0	0	14%	47%	0%	3%	0	0	



District Health Assessment for District 37 through November 2025

WERNATION IN			Clu	bs							Mem	bership			Membei	r Strength	Canc	ellation		Reports	5	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs Q	io Clu ibs ancial		Clubs	Net	Current Members I In Active Clubs	Members		YTD Add	YTD (included) Drop Active:	wth NetGrowth	6 Count 12 Months Ago		with less	Average Cancelled Club Age		Clubs Reporting		% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers acancies
37	55	2	57 100	%	0	0	0	1451	72	1523	59	46	13 0.86%	1,501	26	40%	0	0	39%	56%	0%	18%	3	0	
	55	2	57 100	%	0	0	0	1451	72	1523	59	46	13 0.86%	1,501	28	40%	0	0	39%	56%	0%	18%	3	0	



District Health Assessment for District 40 through November 2025

To the second	VERNATIONAL V			(Clubs							Memb	pership				Member	Strength	Cance	ellation	_	Reports	5	Finance	Le	eadershi	ip
	Status/ rict Number me of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial uspension	Clubs	Cancelled Clubs	Net		Members		YTD Add	YTD (inclu Drop Active	rowth N udes e and	YTD NetGrowth% (includes Active and Status Quo)	Count 12 Months Ago		with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	
40	T(5)	45	1	46	100%	1	0	1	902	12	914	92	56	36	4.10%	872	20	61%	0	0	54%	50%	0%	11%	7	3 2r	nd VDG
		45	1	46	100%	1	0	1	902	12	914	92	56	36	4.10%	872	20	61%	0	0	54%	50%	0%	11%	7	3	



District Health Assessment for District 41 through November 2025

WIERNATIONAL				Clubs							Mem	bership			Membei	r Strength	Canc	ellation		Reports	S	Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financia Suspensior	Clubs	Cancelled Clubs	Net	Current Members In Active Clubs	Members	Total	YTD Add	YTD (inclued Drop Active	wth NetGrow	h% Count 1: s Months nd Ago		% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		district fficers cancies
41	62	0	62	0%	0	0	0	1741	0	1741	47	61	-14 -0.80°	6 1,794	28	35%	0	0	27%	47%	2%	0%	11	0	
	62	0	62	0%	0	0	0	1741	0	1741	47	61	-14 -0.80°	6 1,794	28	35%	0	0	27%	47%	2%	0%	11	0	



District Health Assessment for District 42 through November 2025

	WIERWATIONAL TO				Clubs							Mem	bership			Member Strength Cancellation			llation		Reports	i	Finance	Le	eadershi	p
	Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs in Financial Suspensior	Clubs I		Net	Current Members In Active Clubs	Members	Current Total Members Count	YTD Add	YTD (includ Drop Active a	wth NetGrowth	Months d Ago	Member	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
4	2 T(24)	26	0	26	0%	0	0	0	1015	0	1015	33	38	-5 -0.49%	1,011	39	35%	0	0	38%	50%	8%	19%	3		t VDG,2nd DG,GLT,GST
		26	0	26	0%	0	0	0	1015	0	1015	33	38	-5 -0.49%	1,011	39	35%	0	0	38%	50%	8%	19%	3	0	_



District Health Assessment for District 45 through November 2025

7	MTERNATIONAL P	Clubs										Memb	ership			Member Strength Cancellat			llation		Reports	3	Finance	Le	eadership	<u> </u>
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs (in F		New (Clubs	Cancelled Clubs	Net		Members			YTD (include Drop Active a	YTD oth NetGrowth% es (includes nd Active and uo) Status Quo	6 Count 12 Months Ago		with less	Average Cancelled Club Age		% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		Officers Vacancies **
45	T(24)	28	1	29 1	00%	0	1	-1	917	13	930	76	42	34 3.79%	950	33	28%	44	0	55%	31%	3%	7%	0	0 2nd	VDG
		28	1	29 1	00%	0	1	-1	917	13	930	76	42	34 3.79%	950	33	28%	44	0	55%	31%	3%	7%	0	0	



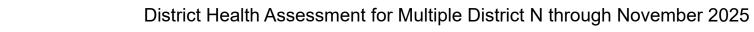
District Health Assessment for District 46 through November 2025

7	WTERNATIONAL P				Clubs							Memb	ership				Member Strength Cancellation			llation		Reports	3	Finance	Le	eadership)
	Status/ trict Number me of Months in Status *	Active Clubs	Clubs in Status Quo			Clubs		Net	Current Members I In Active I Clubs	/lembers	Total		YTD (included Drop Active	owth Ne des (and A	YTD etGrowth% (includes Active and tatus Quo)	Count 12 Months Ago	Count	% of Clubs with less than 20 members	Average Cancelled Club Age		Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	of	District Officers Vacancies **
46	T(24)	50	0	50	0%	0	0	0	1127	0	1127	54	38	16	1.44%	1,155	23	50%	0	0	46%	56%	6%	6%	12	5	
		50	0	50	0%	0	0	0	1127	0	1127	54	38	16	1.44%	1,155	23	50%	0	0	46%	56%	6%	6%	12	5	



District Health Assessment for District 50 through November 2025

CHTERNATIONIS				Clubs							Meml	pership			Membe	Member Strength Cance			ncellation Reports			Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo	Clubs	% Status Quo Clubs n Financial Suspension	Clubs	Cancelled Clubs	Net	Current Members I In Active Clubs	Members		YTD Add	YTD (inclue Drop Active	wth NetGrov	th% Count 1 es Months and Ago		Clubs with less	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers /acancies **
50	56	2	58	100%	0	0	0	1476	33	1509	91	62	29 1.96	% 1,38	4 26	34%	0	0	76%	43%	0%	21%	14	0	
	56	2	58	100%	0	0	0	1476	33	1509	91	62	29 1.96	% 1,38	1 27	34%	0	0	76%	43%	0%	21%	14	0	



MTERNATIONAL				Clubs							Mem	bership			Membei	Strength	Canc	ellation	Reports			Finance	Le	eadership	
Status/ District Number Name of Months in Status *	Active Clubs	Clubs in Status Quo		% Status Quo Clubs in Financial Suspensior	Clubs		Net	Current Members In Active Clubs	Members		YTD Add	YTD (included) Drop Active	wth NetGrowth	Months Ago	Member Count	% of Clubs with less than 20 members	Average Cancelled Club Age	Lost	Clubs Reporting	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded		District Officers /acancies **
N 1	3	0	3	0%	0	0	0	172	0	172	3	1	2 1.18%	177	57	0%	0	0	67%	67%	0%	0%	13	0	
	3	0	3	0%	0	0	0	172	0	172	3	1	2 1.18%	177	57	0%	0	0	67%	67%	0%	0%	13	0	

^{* -} District Status: P - Provisional, T - Transitional.

^{** -} District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.